



proforest

with LiSeed Consulting

RSPO Shared Responsibility Task Force

Overview

Consultants/Technical Facilitators

Bilge Daldeniz, Proforest

Aimee Russillo, LiSeed Consulting

RSPO Liaison/Project Coordinator

**Oi Soo Chin, Impacts and Evaluation
Director**

Shared Responsibility Task Force Members

Sectors	Seats	Company/Org	Substantive	Alternate	Location based
Growers	2 MY	Sime Darby	Alagendran Maniam	Gwendelynne Bulan Tanil	Indonesia
		KLK	Lee Kuan Yee	Sin Chuan Eng	Malaysia
	2 ID	Bumitama/IGC	Sian Choo Lim	Prasetya	Indonesia
		Setara Jambi	Rukaiyah Rafiq		Indonesia
	2 ROW	SIAT	Florent Robert		Ghana
		LatAm Growers	To be confirmed (TBC)		
Processors & Traders	1	Olenex & Agrivar	Nepomuk Wahl	Roch Bollou	Netherlands & Cote d'ivoire
Retailers	1	AEON	Naoko Sakuma	Yumie Kawashima	Japan
Consumer Goods Manufacturer	1	Pepsi Co	Natasha Schwarzbach		UK?
Banks & Investors	1	ABNAMBRO / Credit Suisse	Ghislaine Nadaud	Lee JT	Singapore
ENGO	1	WWF/WRI	Jenny Walther-Thoss	Andika Putraditama	Germany & Indonesia
SNGO	1	FPP	James Whitehead		UK?
Total	12				

Background

Background and rationale for our work starts with the

RSPO Vision....

the Theory of Change and the 2018 P&Cs



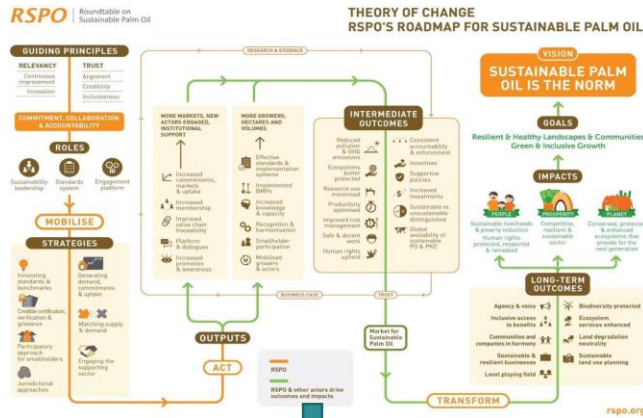
Transforming the
market to make
sustainable palm oil
the norm

RSPO

Roundtable on Sustainable Palm Oil

RSPO Theory of Change and Revised P&Cs

2017 → 2018



Theory of Change (ToC) = Roadmap to achieve the vision


- Mobilize, Act and Transform
- Shared Responsibility and Accountability for results



Revised Principles and Criteria ToR

- Make it more relevant and practical, e.g. by including metrics (making it measurable)
- Incorporating elements of impacts as per the 'Theory of Change (ToC)
- Streamlined language





Objectives for P&Cs Restructuring Subgroup 2018

Align with Theory of Change and Outcome Focus

- a. Explicitly linking P&Cs to outcomes and impacts in the ToC
- b. Integrating the concept of shared responsibility and accountability for results, as the backbone of the process of change**

Main Recommendations of P&Cs Restructuring Subgroup

- ✓ 3 Principles around Impact Goals
- ✓ Reorganization around Theory of Change
- ✓ Merged, streamlined
- ✓ New reporting indicator for metrics
- ✓ Integrates mill modules of Supply Chain Certification Standard
- Identified recommended "shared requirements"



- Agreement to develop a Terms of Reference for separate process – endorsed by RSPO Board of Governors September 2018

Shared Responsibility

- All RSPO members **share the responsibility** for achieving the vision “to transform markets to make sustainable palm oil the norm”.
- Members have **different** roles in contributing to the shared vision of Sustainable Palm Oil is the Norm
- “3.2 Members to whom the P&C do not apply directly will implement parallel standards relevant to their own organisation, which cannot be lower than those set out in the P&C” - RSPO Code of Conduct for all members

b. Integrating the concept of **shared responsibility** and **accountability** for results, as the backbone of the process of RSPO change





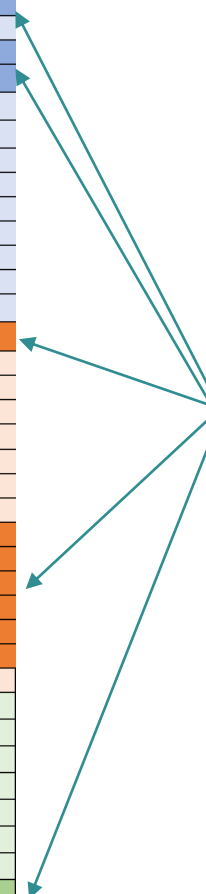
Shared Responsibility - WHAT
What is required?
Of WHOM?

Shared **Accountability** – HOW
How do you know the requirements are
met?
By WHOM?

P&Cs TF5 Recommendation for Shared Responsibility June 2018

Impact Area ToC	Objectives ToC	Principle or Theme	Criteria topic	Link to Theory of Change - Intermediate outcomes
Prosperity Impact Goal: Competitive, resilient, and sustainable sector	A sustainable, competitive, and resilient palm oil sector ensures long-term viability of the entire supply chain and shared benefits for both private sector as well as the livelihoods of communities where palm oil is grown. Effective planning and management system address economic viability, environmental and social compliance and risk, establishes procedures and systems for ensuring conformance to the RSPO P&Cs, and supports continuous improvement toward sustainable palm oil	1. Behave ethically and transparently	Information and public availability	Improved Risk Management
			Communication and consultation	Improved Risk Management
			Commitment to ethical conduct	Improved Risk Management
		2. Operate legally and respect rights	Legal compliance	Improved Risk Management
			Third party contractors legal	Improved Risk Management
			Third party FBB legally sourced	Improved Risk Management
		3. Optimise productivity, efficiency, positive impacts and resilience	Long term plan and economic viability	Improved Risk Management, cross cutting
			Continuous Improvement & Reporting	Improved Risk Management, cross cutting
			Standard Operating procedures	Improved Risk Management
			SEIA and Plans	Improved Risk Management
System for managing human resources	Improved Risk Management, Safe and Decent work			
Occupational Health and Safety Plan	Improved Risk Management, Safe and Decent work			
People Impact Goal: Sustainable Livelihoods & Poverty Reduction	Human Rights Protected, Respected & Remedied. The palm oil sector contributes to reducing poverty and palm oil production is a source of a sustainable livelihoods. Human rights are respected. People participate in processes that affect them with shared access and benefits. Everyone engaged in palm oil production has equal opportunities to fulfill their potential in work and community with dignity and equality and in a healthy working and living environment	4. Respect community and human rights and deliver benefits	Human Rights	human rights upheld
			Complaints and Grievances	human rights upheld
			Contribution to local sustainable development	human rights upheld, communities
			Land Use and FPIC	human rights upheld, communities
		5. Support smallholder inclusion	Land Use: Compensation	human rights upheld, communities
			Land Use: Conflict	human rights upheld, communities
		6. Respect workers rights and conditions	Fair and transparent dealings with SH	inclusive access SH
			Improved SH livelihoods	inclusive access SH
			No discrimination	human rights upheld, safe and decent work
			Pay and working conditions	human rights upheld, safe and decent work
Freedom of association	human rights upheld, safe and decent work			
No child labour	human rights upheld, safe and decent work			
No harassment	human rights upheld, safe and decent work			
No forced or trafficked labour	human rights upheld, safe and decent work			
Safe working environment	safe and decent work			
Planet Impact Goal: Conserved, protected and enhanced ecosystems that provide for the next generation	Impact Goal: Conserved, protected and enhanced ecosystems that provide for the next generation. Ecosystems and their services are protected, restored, and resilient including through sustainable consumption and production and sustainable management of natural resources [sustainably manage forests, combat desertification, halt and reverse land degradation, halt biodiversity loss (SDG 15)]. Climate change is addressed through continuous GHG reductions and air and water pollution are controlled.	7. Protect, conserve and enhance ecosystems and the environment	Effective Integrated Pest Management	resource use, pollution, productivity
			Pesticide Use	resource use minimized, pollution
			Waste management	resource use minimized, pollution
			Soil health/fertility	productivity optimized, Ecosystems
			Soil conservation (erosion/degradation)	reduced pollution
			Peat	pollution, ecosystems
			Water quality and quantity	resource use, pollution, ecosystems
			Energy Use	resource use minimized, pollution
			Pollution and GHGs	reduced pollution
			Fire	reduced pollution
			HCV and HCS	ecosystems protected

Potential Shared



HOW? Shared Accountability

- How to assure these are implemented/complied with?
- Different models for different factors, e.g. actors, risks, context
 - Certification
 - Verification
 - Self declaration/assessment
 - Risk based models
 - Etc tbd

Objectives, Responsibilities and Workplan

The objectives, roles and responsibilities and workplan of the Shared Responsibility Task Force (SRTF)

The SR TF Objectives



transparent

- Are **relevant** and **meaningful** for the provision of information on salient issues across the non-producer RSPO members
- Are **not lower** than those set out in the P&Cs (RSPO Code of Conduct for Members 3.2)
- Include the implementation **mechanisms** (HOW), incentives and sanctions



Quick

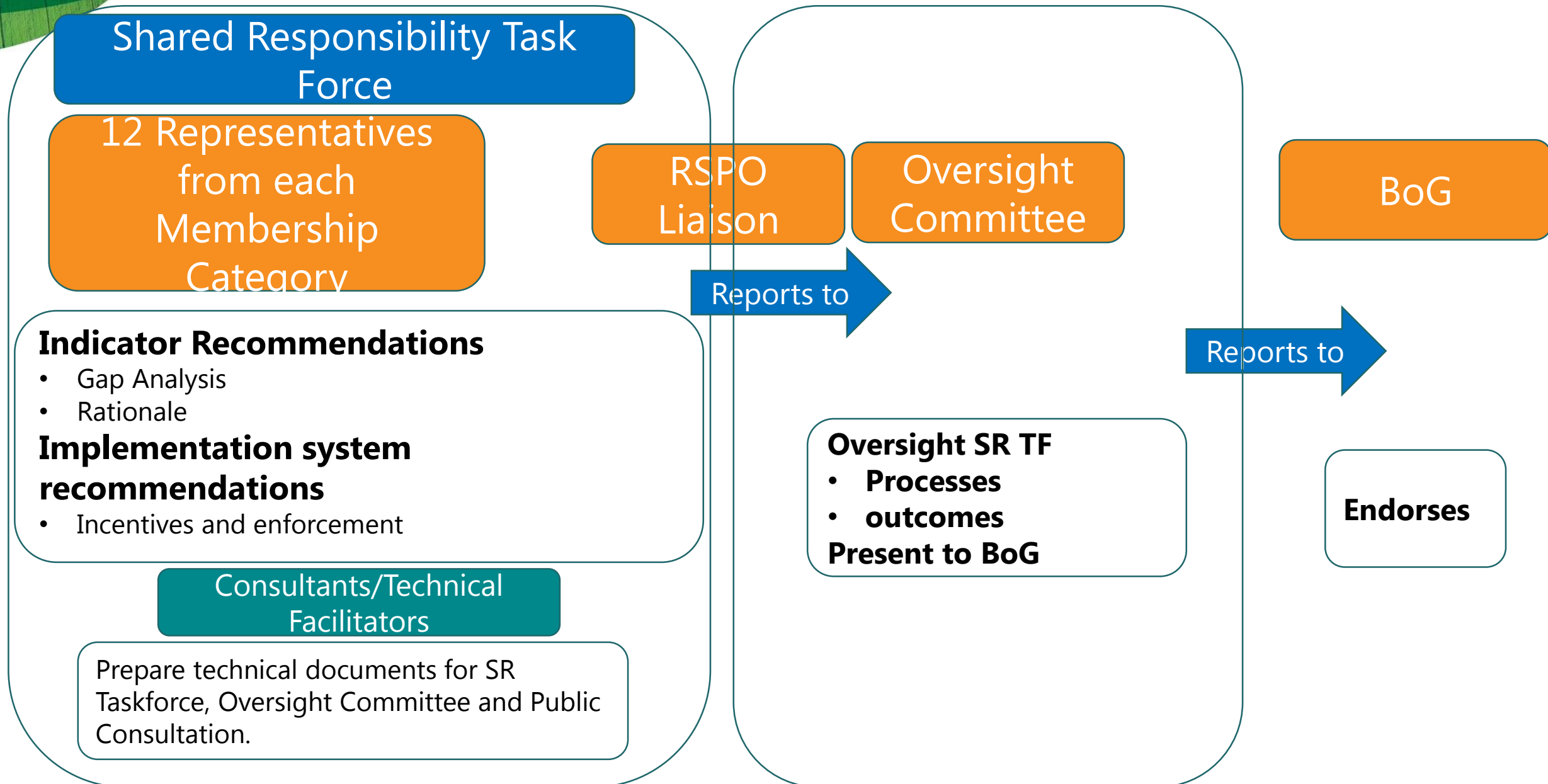


Realistic



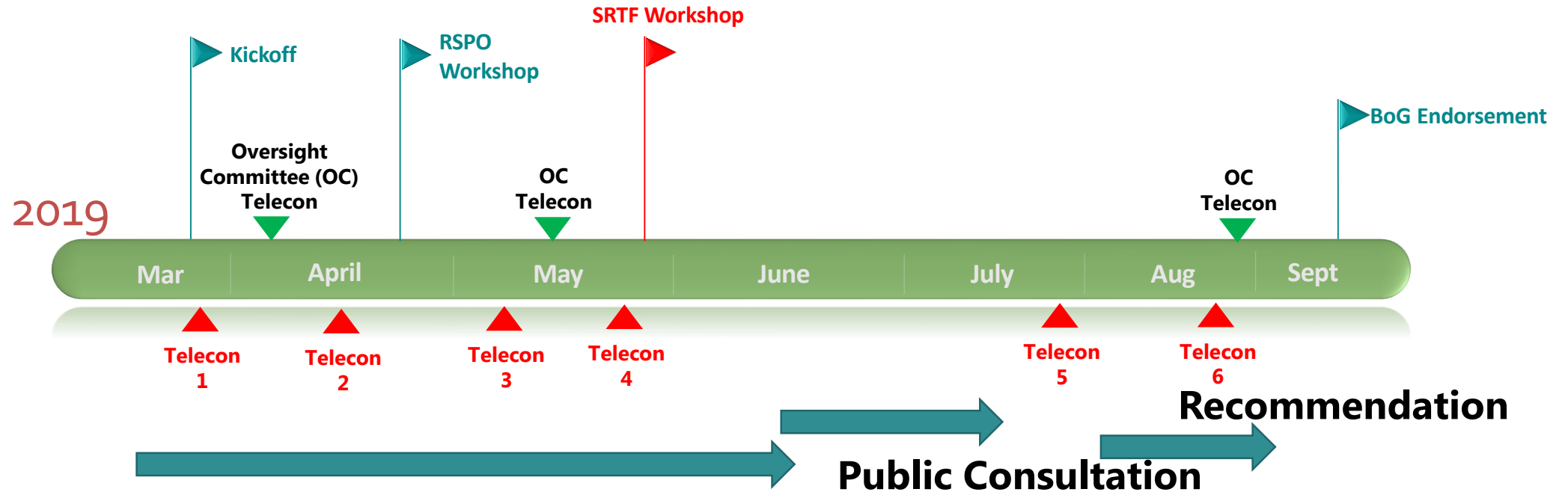
Agile

Overview of Process - Roles



Overview of Process

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- **Formation of Shared Responsibility Task Force**
- **Defining the indicators**
- **Recommendations on implementation system**

Roles and Responsibilities Task Force Members

- Provide input and feedback to the consultant/facilitators drafts to agree on a recommended list of indicators and mechanisms for each membership category
- Actively participating in all meetings and electronic discussions
- Represent your stakeholders' interests
- Consult with your stakeholders
- Champion the recommendations – you are SR ambassadors

Suggestions? Questions? Contact us!

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